LEADERSHIP OF INTERNATIONAL AND NON-GOVERNMENTAL ORGANIZATIONS, CAS

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Student Learning Outcomes

- 1. Explain and assess leadership and managerial theories, skills, and competencies.
- 2. Discuss their role and potential as public administrators.
- Analyze the context(s) within which INGOs operate and the complex interconnectedness of INGO relationships.
- Define organizational effectiveness and identify methods of demonstrating effectiveness to stakeholders.
- Develop skills to understand context and to apply policy analysis tools for at least one policy area related to international and nongovernmental organizations.

Certificate Requirements

The Certificate of Advanced Study in Leadership of International and Non-Governmental Organizations is a 12-credit program open to mid-career professionals who have an interest in the variety of leadership issues facing international and non-governmental organizations (NGOs). It requires completion of a cluster of four graduate courses organized by three thematic areas:

- 1. the operating context and key actors
- 2. managerial skills and competencies
- 3. policy context and analysis.

There is one required public administration course, PAI 895 Managerial Leadership- Executive Education Seminar Managerial Leadership. With careful guidance, students select the remaining three courses from the professional programs in public administration and international relations as well as the social science departments in the Maxwell School. To complete the certificate, students take at least one course in each thematic area, based on professional need or substantive interest. Students must seek approval from the faculty advisor about the proposed courses for the certificate prior to enrollment. This program may be pursued independent of, or as part of, a master's or Ph.D. program. All courses may be applied to EMPA and EMIR degrees.